## Solution Manual for Corporate Financial Management 5th Edition by Glen Arnold ISBN 02737588379780273758839

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## Solutions to selected questions and problems

This Appendix provides suggested solutions to those end-of-chapter numerical questions and problems not marked with an asterisk*. Answers to questions and problems marked * are given in the Lecturer's Guide. Answers to discussion questions, essays and reports questions can be found by reading the text.

## Chapter 1

No numerical questions; answers to all questions may be found by reading the text.

## Chapter 2

## 1 Proast ple

| Project A |  |  |  | Project B |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Point in time (yearly intervals) | Cash flow | Discount factor |  | Discounted cash flow | Cash flow | Discount factor |  | Discounted cash flow |
| 0 | -120 | 1.0 |  | -120.00 | -120 | 1.0 |  | -120.00 |
| 1 | 60 | 0.8696 |  | 52.176 | 15 | 0.8696 |  | 13.044 |
| 2 | 45 | 0.7561 |  | 34.025 | 45 | 0.7561 |  | 34.025 |
| 3 | 42 | 0.6575 |  | 27.615 | 55 | 0.6575 |  | 36.163 |
| 4 | 18 | 0.5718 |  | 10.292 | 60 | 0.5718 |  | 34.308 |
|  |  |  | NPV | 4,108 |  |  | NPV | -2.460 |
|  |  |  |  | £4,108 |  |  |  | -£2,460 |

Advice: Accept project A and reject project B, because A generates a return greater than that
required by the firm on projects of this risk class, but $B$ does not.
b The figure of $£ 4,108$ for the NPV of project A can be interpreted as the surplus (in present value terms) above and beyond the required 15 per cent return. Therefore,

Proast would be prepared to put up to $£ 120,000+£ 4,108$ into this project at time zero, because it could thereby obtain the required rate of return of 15 per cent. If Proast put in any more than this, it would generate less than the opportunity cost of the finance providers.

Likewise, the maximum cash outflow at time zero (0) for project B which permits the generation of a 15 per cent return is $£ 120,000-£ 2,460=£ 117,540$.

## 2 Highflyer plc

a First, recognise that annuities are present (to save a lot of time).

$$
\begin{aligned}
& \text { Project A: Try } 15 \%-420,000+150,000 \times 2.855=+£ 8,250 . \\
& \\
& \text { Try } 16 \%-420,000+150,000 \times 2.7982=-£ 270 . \\
& \text { IRR }=15+\frac{\square 8,250}{8,250+270} \times(16-15)=15.97 \%
\end{aligned}
$$

Project B: Try $31 \%$ and $32 \%$.

| Point in time <br> (yearly <br> intervals) | Cash flow | Discounted cash <br> flow @ 31\% | Discounted cash <br> flow @ 32\% |
| :--- | ---: | ---: | ---: |
| 0 | $-100,000$ | $-100,000$ | $-100,000$ |
| 1 | 75,000 | 57,252 | 56,818 |
| 2 | 75,000 | $\underline{43,704}$ | $\frac{43,044}{+956}$ |
|  |  | -138 |  |
| IRR $=31+\frac{\square 956}{956+138} \times(32-31)=31.87 \%$ |  |  |  |
|  |  |  |  |

b NPV: Project A
$-420,000+150,000 \times 3.0373=+£ 35,595$
Project B
$-100,000+75,000 \times 1.6901=+£ 26,758$
c Comparison:

|  | IRR | NPV |
| :--- | :--- | ---: |
| Project A | $15.97 \%$ | $+£ 35,595$ |
| Project B | $31.87 \%$ | $+£ 26,758$ |

If the projects were not mutually exclusive, Highflyer would be advised to accept both. If the firm has to choose between them, on the basis of the IRR calculation it would select B, but, if NPV is used, project A is the preferred choice. In mutually exclusive situations with projects generating more than the required rate of return, NPV is the superior decision-making tool. It measures in absolute amounts of money rather than in percentages and does not have the theoretical doubts about the reinvestment rate of return on intra-project cash inflows.

| Point in time (yearly intervals) | 0 | 1 | 2 | 3 |
| :--- | ---: | ---: | ---: | ---: |
| Cash flow | -300 | +260 | -200 | +600 |
| Discount factor | 1.0 | 0.885 | 0.7831 | 0.6931 |
| Discounted cash flow | -300 | +230.1 | -156.62 | +415.86 |

NPV $=+£ 189.34$

This project presents unconventional cash flows (more than one change in sign).
Therefore there is more than one IRR, making a nonsense result.

5 a

| Point in time (yearly intervals) | $t_{1}$ | $t_{2}$ | $t_{3}$ | $t_{4}$ | Total |
| :--- | :--- | :--- | ---: | ---: | ---: |
| Cash flow $(£)$ | +200 | +300 | +250 | +400 |  |
| Terminal $\left(\mathrm{t}_{4}\right)$ value $(£)$ | +304.2 | +396.8 | +287.5 | +400 | $1,388.5$ |

b
$\sqrt[4]{\frac{1,388.5}{900}}-1=0.1145$ or $11.45 \%$
c Try $10 \%$.
$\left.-900+\frac{200}{1.10}+\frac{300}{(1.10)^{2}}+\frac{250}{(1.10)^{3}}=-9.400 .2 .10\right)^{4}$
Try 9\%.
$-900+\frac{200}{1.09}+\frac{300}{(1.09)^{2}}+\frac{250}{(1.09)^{3}}=+12.4{ }^{(1.09)^{4}}$
$\operatorname{IRR}=9+\frac{12.4}{(10-9)=9.57 \%}$

$$
12.4+9.2
$$

6 a Modified internal rate of return

| Point in time (yearly intervals) | $t_{1}$ | $t_{2}$ | $t_{3}$ | $t_{4}$ | Total |
| :--- | ---: | :--- | :--- | :--- | :--- |
| Cash flow $(£)$ | 5,400 | 3,100 | 2,800 | 600 |  |
| Terminal value | $8,000.3$ | $4,028.8$ | 3,192 | 600 | $15,821.1$ |

$\sqrt[4]{\frac{15,821.1}{9,300}-1}=0.142$ or $14.2 \%$
This project is accepted under the MIRR decision rule.
b Internal rate of return
Try 14\%.
$-9,300+\frac{5,400}{1.14}+\frac{3,100}{(1.14)^{2}}+\frac{2,800}{(1.14)^{3}}+\frac{600}{(1.14)^{4}}=+67.4$
Try 15\%.

$$
\begin{aligned}
& -9,300+\frac{5,400}{1.15}+\frac{3,100}{(1.15)^{2}}+\frac{2,800}{(1.15)^{3}}+\frac{600}{(1.15)^{4}}=-76 \\
& 14+\frac{\square 67.4}{67.4+76.2}(15-14)=14.47 \%
\end{aligned}
$$

This project is accepted under the IRR decision rule.

