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CHAPTER 2: INSIDE POLICE AGENCIES: UNDERSTANDING MISSION AND CULTURE

MULTIPLE CHOICE

1. Service to the community include	les:
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- a. suicide prevention.
- b. delivering death notifications.
- c. assisting motorists with disabled vehicles.
- d. all of the above

ANS: D PTS: 1 REF: p. 33

- 2. A mission statement is:
 - a. the standard against which administrators evaluate all decisions and actions.
 - b. a statement of how an agency views its relationship with the community.
 - c. both a and b
 - d. neither a nor b

ANS: C PTS: 1 REF: p. 30

- 3. One police departments' Neighborhood-Oriented Police (NOP) program was perceived as more social work than police work and was referred to as:
 - a. neighbors on patrol.
 - b. next door patrol.
 - c. community on patrol.
 - d. nobody on patrol.

ANS: D PTS: 1 REF: p. 32

- 4. The statement, "There is no right way to do a wrong thing," refers to:
 - a. criminal behavior.
 - b. ethics.
 - c. rules of criminal procedure.
 - d. mission statements.

ANS: B

PTS: 1

REF: p. 52

5. Each police agency exercises discretion when it establishes its:

- a. procedures.
- b. policies.
- c. mission.
- d. all of the above

ANS: D PTS: 1 REF: pp. 46–47

- 6. The police image is affected by:
 - a. individual officer backgrounds.
 - b. the media.
 - c. officers' personal experiences.
 - d. all of the above

ANS: D PTS: 1 REF: pp. 40–41

7.	a. enforce theb. give breaks	law against o s only to their when they hav	thers. own far	ects the police to: mily and friends. plem.
	ANS: D	PTS:	1	REF: pp. 45–46
8.	b. occur when	ant interaction an officer per in investigators	rforms p	een the police and the public. poorly at the firing range. able to develop leads.
	ANS: A	PTS:	1	REF: p. 43
9.	Because of thei develop a fierce a. poor people b. minorities. c. each other. d. the commu	e loyalty to: e.	riences	and unique exposure to their community, many police officers
	ANS: C	PTS:	1	REF: pp. 36–37
10.	dealing with lava. detachment b. discretion. c. the fairness d. the patrona	wbreakers is k t. s doctrine.		of choosing among possible courses of action or inactionwhen s:
	ANS: B	PTS:	1	REF: p. 46
11.	According to the a. burglary. b. noise comp. c. animal com. d. white collars	olaints. nplaints.	officers	are most likely to investigate:
	ANS: A	PTS:	1	REF: p. 33
12.		of discretion. of force. b	police a	and the community is profoundly affected by:
	ANS: C	PTS:	1	REF: pp. 46–49
13.	a. high-speedb. apprehendi	chases. ng criminals. he community	•	f an officer's actions involve:

	ANS: C	PTS:	1	REF: p. 33	
14.	Selective enforcements a. the opposite of decembers b. the use of police c. necessary because d. the principle investigation	liscretion discreti se peopl	on. e expect all lav		
	ANS: B	PTS:	1	REF: p. 47	
15.	statement because it: a. improves police-	-commu ssibility r suppor	unity relations. of the agency a	the community's input when developing a -mission accomplishing its mission.	
	ANS: A	PTS:	1	REF: p. 31	
16.	policing and: a. granted police th -approval. b. granted police th c. granted police au	e author e power	rity to conduct a so to stop and que	v. Ohio (1968) recognized the role that discretion play community policing field tests without court earch without a warrant prior to arrest. estion people in field interrogations. people without having to read them their rights.	s in
	ANS: C	PTS:	1	REF: p. 48	
17.	The increased office administrators who fa. officers. b. prosecutorial disc. parole searches. d. community relations	ear loss cretion.	of control of the	for community policing is a concern to many police neir:	
	ANS: A	PTS:	1	REF: p. 47	
18.	The lowest-ranking a a. no discretion. b. the least amount c. the greatest amount d. the same amount	of discr	retion. iscretion.		
	ANS: C	PTS:	1	REF: p. 49	
19.	Reflective sunglasses a. positive b. professional c. negative d. compliant	s, handc	uffs, and gun-t	ie tacks can contribute to apolice im	iage.
	ANS: C	PTS:	1	REF: p. 42	
20.				uded all of the following are true <i>except</i> : opulation actually experienced force during contact	

	b. tl	c. that suspect characteristics, such as race, were not related to the use of force.				
	ANS	: D	PTS:	1	REF: pp. 49–50	
21	a. thb. thc. th	transformation on the Noble Cause he integrity lapson he Lucifer effect he Halloween ef	effect. e effect	-	people is called:	
	ANS	: C	PTS:	1	REF: p. 50	
22	a. ab. tic. ti	munity policing wider use of po ighter control ov he need for offic olidarity of the p	lice dis er offic ers to s	cretion. ers' use of disc	retion. y enforce all laws in every instance.	
	ANS	: A	PTS:	1	REF: p. 56	
23	portra a. n b. th c. f	•	playing ation.	"fast and loose	eliefs about police work due to television shows that "with the truth. This is called:	
	ANS	: В	PTS:	1	REF: p. 41	
24	a. nb. tc. a	sion statement is nore philosophic he same as a mis a review of a dep unnecessary for p	cal than ssion sta artmen	atement. t's past.	ment.	
	ANS	: A	PTS:	1	REF: p. 32	
25	a. Ib. Vc. I	ch of the following it balanced? Will anybody fing it cost-effective all of the above	d out?	describes an etl	nics-check question?	
	ANS	: A	PTS:	1	REF: p. 52	
26	a. b b. in c. c	ide to officers as paseline standard integrity guides. sivility. values.		nt they should o	r should not do is called:	
	ANS	: A	PTS:	1	REF: p. 52	

27.	 Paoline's study of police culture: a. supported the conventional wisdom of isolation and a "them-versus-us" worldview. b. found that isolation and the "them-versus-us" worldview is compatible with community policing. c. found that few officers were confident that they could gain citizens' cooperation. d. reported that many officers have attitudes and outlooks that vary from those of traditional police culture. 				
	ANS: D	PTS: 1	REF: pp. 38–40		
28.	The majority of policommunity. a. order maintenand. law enforcement. c. time maintenand. social services	nce	ss to do with	and involve service to the	
	ANS: B	PTS: 1	REF: p. 33		
29.	According to the textypes of individuals a. supervisors. b. consistent. c. managers. d. bad people.			os the best and quickest at culling these	
	ANS: D	PTS: 1	REF: p. 38		
30.	a. The decisions nb. It determines thc. The police have	ot to invoke the cree outer limit of law the power to deci	f police discretion <i>except</i> : iminal process are seldom wenforcement. de whom they will arrest. iate supervisory review.	subject to review.	
	ANS: D	PTS: 1	REF: p. 48		
31.	According to the textilence. a. corruption b. brutality c. solidarity d. paranoia	xt,	and secrecy within a po	lice department can result in a code of	
	ANS: C	PTS: 1	REF: p. 37		
32.	Controversy over that a. police—citizen in b. use of deadly for c. officer presence d. police brutality.	nteractions. orce. e at the scene.	lmost always discussed in	terms of:	
	ANS: D	PTS: 1	REF: p. 49		

1.	Law enforcement agencies rarely, if ever, seek input from the community when developingmission statements.				
	ANS: F	PTS:	1	REF: p. 31	
2.	The police image is a experiences with the		-	officers' backgrounds, the media, and citizens' personal n.	
	ANS: T	PTS:	1	REF: p. 41	
3.	Police brutality is co	nsidered	a problem by	only a small segment of the public.	
	ANS: F	PTS:	1	REF: p. 49	
4.	A 2005 study showe about someone else's			police were more easily influenced by what a -person heard olice.	
	ANS: T	PTS:	1	REF: p. 44	
5.	The police image is a	affected l	by the police u	niform and the equipment that police officers wear and use.	
	ANS: T	PTS:	1	REF: p. 42	
6.		scretion a	affecting the da	The officer working the beat makes more -decisions and aily lives of people every day and to a greater extent than a	
	ANS: T	PTS:	1	REF: p. 46	
7.	The use of police dis possible circumstance		-	every case by policies and procedures that cover every	
	ANS: F	PTS:	1	REF: p. 46	
8.	According to the text that the police should	-		law-abiding citizens believe they should be -excused and criminals.	
	ANS: T	PTS:	1	REF: p. 45	
9.	Generally speaking, laws.	officers l	have broad dise	cretion in deciding under what circumstances to enforce	
	ANS: T	PTS:	1	REF: pp. 46–47	
10.	Negative contacts, as	s defined	in the text, wi	Il result in the police being unable to perform theirduties.	
	ANS: F	PTS:	1	REF: p. 47	
11.	The Hug-a-Bear Pro	gram is c	designed to ma	ke police officer contacts less negative.	
	ANS: T	PTS:	1	REF: pp. 42–43	
12.	Community standard	ls influer	nce how the po	lice enforce laws.	

13.	Ethical behavior by police–community p		by the department as a whole is indispensable toeffective
	ANS: T	PTS: 1	REF: p. 52
14.		ften operate independer s perform their duties.	ntly, it is important to remember that the -community
	ANS: T	PTS: 1	REF: p. 49
15.		be defined as "the norm privileges of their occu	native inclination among police to resist -temptations to apation."
	ANS: T	PTS: 1	REF: p. 51
16.	Traditionally, police	e officers have been a fa	airly heterogeneous group.
	ANS: F	PTS: 1	REF: p. 35
17.	The media have littl	e effect on public opini	on.
	ANS: F	PTS: 1	REF: p. 41
18.	Police are the only a	gencies within the crim	ninal justice system who have discretionary -powers.
	ANS: F	PTS: 1	REF: p. 46
SHOI	RT ANSWER		
1.	A	is a written declaration	on of purpose.
	ANS: mission statement		
	PTS: 1	REF: p. 30	
2.	The informal values	, beliefs, and expectation	ons of officers are known collectively as
	ANS: police culture		
	PTS: 1	REF: p. 37	
3.	Unpleasant interaction	ons between the police	and the public are known as
	ANS: negative contacts		
	PTS: 1	REF: p. 43	
4.	Controversy on the u	use of force by police is	s almost always discussed in terms of

REF: p. 48

ANS: T

PTS: 1

	ANS: police brutality	
	PTS: 1	REF: p. 49
5.	Theexperiences with the	is affected by individual backgrounds, the media, and citizens' -personal e criminal justice system.
	ANS: police image	
	PTS: 1	REF: p. 56
6.	Ethics involves inte	egrity, honesty, values, standards, courage, and
	ANS: civility	
	PTS: 1	REF: p. 56
7.	According to the tex	xt, honesty is synonymous with
	ANS: credibility	
	PTS: 1	REF: p. 51
8.	A	is simply a belief or philosophy that is meaningful to us.
	ANS: value	
	PTS: 1	REF: p. 52
9.		has been described as being confronted with a difficult g the right decision despite potentially adverse personal or -professional
	ANS: ethical courage	
	PTS: 1	REF: p. 52
10.	The	is also shaped by appearance and police actions.
	ANS: police image	
	PTS: 1	REF: p. 56

1.	Describe and explain one of the four expectations of citizens according to Skogan.
	ANS: Answer varies.
	PTS: 1 REF: p. 45
2.	As listed in the text, describe the building blocks of ethics.
	ANS: Answer varies.
	PTS: 1 REF: pp. 51–52
3.	Skolnick's classic description, "A Sketch of the Policeman's 'Working Personality'" (1966), included such descriptors as social isolation, solidarity, and authority. Describe what -characteristics were identified in his definition.
	ANS: Answer varies.
	PTS: 1 REF: p. 37
4.	Discuss the continuum of compromise and why it is referred to the "slippery slope."
	ANS: Answer varies.
	PTS: 1 REF: p. 54
5.	Ethical dilemmas, as discussed in the text, are often rooted in the ends-versus-means -controversy. Discuss how these ethical dilemmas are dealt with by officers and departments.
	ANS: Answer varies.
	PTS: 1 REF: p. 53